**CONFIDENTIAL**

**A.C.R. Form**

**Officers (BPS-17 to BPS-20) NOT TO BE FOLDED**



**INDUS RIVER SYSTEM AUTHORITY (IRSA)**

**ANNUAL CONFIDENTIAL REPORT**

**NAME OF SECTION (in full):\_\_**\_\_**­­­­­­­­­**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

ANNUAL/SPECIAL/INTERM FOR THE PERIOD ENDING: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ *(Strike out inapplicable portions)*

**PART-I**

(TO BE FILLED IN BY THE OFFICER REPORTED UPON)

1. Name (In Capitals):\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_
2. Date of birth: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_
3. Date of entry in service:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_
4. Appointments held during the period under report:

(a) Post:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Dates: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

(b) Post:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Dates**: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

1. Academic qualifications: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

1. Knowledge of languages: (Please indicate proficiency in speaking (S), reading (R) and writing (W)

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

1. Training received during the evaluation period:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_
2. Job descriptions: (Nature of duties on which employed:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Signature, Officer reported upon

-2-

**PART-II**

**PERSONAL PERFORMANCE**

9. Evaluate the Officer in the following qualities:-

(The ratings in this part should be recorded by initialing the appropriate box).

10. The ratings are denoted by the abbreviations are as under:-

**A (Very Good), B (Good), C (Average), D (Below Average), E (Poor).**

**Note:** - Please read Instructions before writing ACR. *Strike out inapplicable portions.*

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Sr.#** | **PERFORMANCE** | **A** | **B** | **C** | **D** | **E** |
|  | **Integrity (General)**Irreproachable  |  |  |  |  |  |
|  | **Intelligence** Exceptionally bright, Excellent comprehension |  |  |  |  |  |
|  | **Initiative & Drive**Bold & enterprising Dynamic |  |  |  |  |  |
|  | **Appearance & bearing**Creates excellent impression |  |  |  |  |  |
|  | **Understanding & Tolerance**Considerate & Cooperative |  |  |  |  |  |
|  | **Perseverance and Devotion to Duty resolute;**Carries a task through to the end |  |  |  |  |  |
|  | **Confidence and Willpower** Exceptionally confident and resolute |  |  |  |  |  |
|  | **Emotional Stability**Mature; balanced |  |  |  |  |  |
|  | **Ability to Produce Constructive Ideas** Full of ideas; always comes up with indigenous solution to problems; fertile |  |  |  |  |  |
|  | **Supervision and Guidance**Organizes & uses staff and other resources effectively |  |  |  |  |  |
|  | **\*Knowledge of Islam**Well- read |  |  |  |  |  |
|  | **\*Attitude towards Islamic Ideology** Deeply motivated; enlightened |  |  |  |  |  |
|  | **Acceptance of Responsibility**Always prepared to take on responsibility even in difficult cases |  |  |  |  |  |
|  | **Reliability under-pressure**Calm and exceptionally reliable at all times |  |  |  |  |  |
|  | **Knowledge of Relevant Laws, Rules, Regulations, Instructions and Procedures** Well informed, keeps abreast of latest developments  |  |  |  |  |  |

\*In case of Non-Muslims, the entries will refer to his own religion.

-3-

10. Evaluate the officer’s performance in the following:-

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Sr.#** | **PERFORMANCE** | **A** | **B** | **C** | **D** | **E** |
|  | **Knowledge of work**Has a through grasp of the knowledge relevant to his job |  |  |  |  |  |
|  | **Ability to take decision**Very logical and decisive |  |  |  |  |  |
|  | **Foresight**Anticipates problems and plans ahead |  |  |  |  |  |
|  | **Acceptance of responsibility**Always prepared to take on responsibility even in different cult cases |  |  |  |  |  |
|  | **Analytical ability**Picks out the essentials without wasting time on irrelevant details |  |  |  |  |  |
|  | **Reliability under pressure**Imperturbable and exceptionally reliable at all times |  |  |  |  |  |
|  | **Work-out put**Always up-to-date; accumulates no arrears |  |  |  |  |  |
|  | **Work-quality**Always produces work of exceptionally high quality |  |  |  |  |  |
|  | **Judgement**Makes consistently sound proposals/decisions |  |  |  |  |  |
|  | **Financial responsibility**Exercise due care discipline |  |  |  |  |  |
|  | **Power of expression (written)**Always precise, clear and well set out |  |  |  |  |  |
|  | **Power of expression (oral)**Puts across convincingly and concisely |  |  |  |  |  |
|  | **Goals set Vs. Targets achieved**Always accomplishes assigned task in time |  |  |  |  |  |
|  | **Relations with Subordinates**Courteous and effective encouraging  |  |  |  |  |  |
|  | **Attitude towards audit, inspection and technical reports**Reduces audit objections through a deliberate efforts |  |  |  |  |  |
|  | **Relations with Superiors** Cooperative and trusted |  |  |  |  |  |
|  | **Colleagues**Works well in a team |  |  |  |  |  |

-4-

**PART- III**

**REMARK OF THE REPORTING OFFICER**

11. General Assessment

(Appraise in the present grade by initialing the appropriate column below)

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Very Good** | **Good** | **Average** | **Below Average** | **Poor** |
|  |  |  |  |  |

12.Fitness for Promotion

(Initial the appropriate box below)

(a) Recommended for accelerated promotion.

(b) Fit for promotion in his own turn.

(c) Not yet fit for promotion, but likely

to become fit in course of time.

13. **PEN PICTURE**

**­­­­­­­­­­­­­\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

Name of the Reporting Officer Signature:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

(Capital letters):\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Designation:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Date: \_\_\_\_\_\_\_\_­­­­­­­­\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

**PART- IV**

**REMARKS OF THE COUNTERSIGNING OFFICER**

14. How often have you seen the work of the officer reported upon?

|  |  |  |  |
| --- | --- | --- | --- |
| **Very Frequently** | **Frequently**  | **Rarely** | **Never** |
|  |  |  |  |

15. How well do you know the officer? If you disagree with the assessment of the reporting officer, please give reasons.

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

-5-

16. Overall grading.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Very Good** | **Good** | **Average** | **Below Average** | **Poor** |
|  |  |  |  |  |

17. Recommendation for promotion. **(**Comment on the officer’s potential for holding a

 higher position and additional responsibilities)

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

18. Evaluation of the quality of assessment made by the reporting officer.

|  |  |  |
| --- | --- | --- |
| **Exaggerated**  | **Fair** | **Biased** |
|  |  |  |

Name of the countersigning Officer Signature:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

(Capital letters):\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Designation:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Date: \_\_\_\_\_\_\_\_­­­­­­­­\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

**PART-V**

19**. REMARKS OF THE SECOND COUNTERSIGNING OFFICER (IF ANY)**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

**\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_**

Name: \_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Signature:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

Designation:\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_ Date: \_\_\_\_\_\_\_\_­­­­­­­­\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

**-6-**

**GUIDELINES FOR ANNUAL CONFIDENTIAL REPORTS**

1. This form has been designed to cover the basic qualities of an officer/official. Where necessary, comments on other qualities required of an officer/official belonging to a specialized service or employed on a particular kind of duties, should be made in the blank space provided against.
2. Reporting Officer (RO) and Countersigning Officer (CO) must read instructions listed in relevant regulation of chapter No. 9 “Confidential Reports” of IRSA Employees (Service) Regulations-1999 updated - July 2025.
3. In case of vacant post of RO, CO, SCO, the next RO, CO & SCO shall responsible to finalize the ACRs.

**INSTRUCTION FOR THE REPORTING OFFICER**

1. Assessment be made in comparison with others equal appointment and comparable qualifications.
2. No part of the assessment by any Reporting Officer will be shown or communicated in writing to the Officer/Official Reported upon except that in case of an adverse report, complete assessment will be shown/communicated to the Reported Officers.
3. Annual Confidential Report (ACR) shall be duly filled and dispatched to the Reporting Officer (RO) not later than 15th of January of every year. The RO shall forward the report to the Countersigning Officer (CO) within two weeks of its receipt. The Countersigning Officers shall then finalize their comments within two weeks of the receipt of ACRs.

**INSTRUCTION FOR THE COUNTERSIGNING OFFICER**

1. The Countersigning Officer to report on the aspects not touched upon by the Reporting Officer. If you disagree to the rating by the Reporting Officer, you may highlight the difference of opinion with justification. You should also indicate how frequently you have seen work of the Officer/Official Reported upon. If the Officer has been assessed fit for promotion, would you be prepared to accept him in the higher grade? If no, please give your reasons.
2. Overall assessment and the remarks, which are accepted and considered as adverse, may be underlined in red, if you are the highest reporting officer or it may be indicated that such remarks may be communicated as advisory.
3. The Countersigning Officers should make an unbiased evaluation of the quality of performance evaluation made by the RO by categorizing the reports as exaggerated, fair or biased. This would evoke a greater sense of responsibility from the Reporting Officers.
4. The Countersigning Officers should weigh the remarks of the RO against their personal knowledge of the Officer under report and then give their assessment. In case of disagreement, the Countersigning Officers should give specific reasons, if the Countersigning Officers differ with the grading or remarks given by the Reporting Officer, they should score it/them out and give their own grading by initialing the appropriate box.
5. The Countersigning Officers should underline, in red ink, remarks which in their opinion are adverse and should be communicated to the Officer/Official reported upon. All adverse remarks whether remediable or irremediable should be communicated to the Officer/Official reported upon, with a copy of communication placed in the Confidential Report Dossier. Reporting Officers should ensure that proper counseling is given to the Officer under report before adverse remarks are recorded.
6. The Reporting and Countersigning Officers should be clear, direct, objective and unambiguous in their remarks. Vague impressions, based on inadequate knowledge or isolated incidents, should be avoided.
7. The reports initiated by the Chairman shall be treated as final for officers in BS-20 and their members of staff.
8. The reports initiated by Member(s), IRSA shall be treated as final for their members of staff.
9. The Countersigning Officers shall then finalize their comments within two weeks of the receipt of ACRs and will be responsible to send to the Officer declared for safe custody of ACRs, as per IRSA Regulations.